

ELI WALD

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EDUCATION

HARVARD LAW SCHOOL,	S.J.D., June 2001 S.J.D. Dissertation: <i>Money Grabbers, Do-Gooders and the Law: The Transformation of the American Legal Profession</i>
	LL.M., June 1998 LL.M. Thesis: <i>The Self Incrimination Clause and the Right to Legal Counsel – A Critical Informational Analysis</i>
TEL-AVIV UNIVERSITY,	LL.B., March 1997, <i>magna cum laude</i> Editor, Tel-Aviv Law Review B.A. (Economics), March 1997, <i>magna cum laude</i>

ACADEMIC APPOINTMENTS

UNIVERSITY OF DENVER STURM COLLEGE OF LAW, Denver, CO

- Charles W. Delaney Jr. Professor of Law, Aug. 2009 – current
- Professor of Law, Aug. 2011 – current
- Hughes-Ruud Research Professor of Law, Aug. 2009 – July 2010
- Associate Professor of Law (with Tenure), Aug. 2008 – Aug. 2011
- Assistant Professor of Law, Aug. 2002 – Aug. 2008

Courses: Corporations, Legal Profession

Research: Legal Profession, Legal Ethics

HASTINGS COLLEGE OF THE LAW, San Francisco, CA

- Visiting Assistant Professor, Spring 2008

TSINGHUA LAW SCHOOL, Beijing, China

- Visiting Assistant Professor, Temple/Tsinghua joint LL.M. program, Spring 2007

STEIN CENTER FOR LAW AND ETHICS, FORDHAM LAW SCHOOL, New York City, New York

- Distinguished Visiting Fellow, Summer 2005

PUBLICATIONS

Books:

Problems in Professional Responsibility for a Changing Profession (with Andrew L. Kaufman, David B. Wilkins & Keith Swisher), CAROLINA ACADEMIC PRESS (6th ed., 2017; 7th ed. forthcoming 2026).

Articles & Book Chapters:

Lawyer, Leadership, and the Rule of Law, 95 FORDHAM L. REV. (forthcoming 2027).

Lawyers, Facts, and the Rule of Law, 39 GEO. J. LEGAL ETHICS (forthcoming 2026).

Lawyers, the Rule of Law, and the Executive Orders Targeting Law Firms (with Bruce Green), 78 OKLAHOMA L. REV. (forthcoming 2026).

AI and the Culture of Relationality in the Legal Profession (with Russell G. Pearce), in ARTIFICIAL INTELLIGENCE & THE LAW (Cambridge University Press, forthcoming 2026).

Trump Style Lawyering: Civility and the Rule of Law (with Limor Zer-Gutman), 39 GEO. J. LEGAL ETHICS 105 (2026).

Outside Counsel Guidelines: Power, Ideology, and the Evolution of the Corporate Bar (with Bruce Green), 68 ARIZONA L. REV. 427 (2026).

Lawyers', Law Professors' and Law Students' Free Speech: The Rule of Law, Civility, and Informed Engagement, 37 J. CIV. RTS. & ECON. DEV. 549 (2026).

The Role of Lawyers in Mature Democracies When the Rule of Law is Under Attack, in RESEARCH HANDBOOK ON THE SOCIOLOGY OF LEGAL ETHICS 365-389 (Ole Hammerslev *et al*, eds., Elgar, 2025).

Cannabis Law Practice: Lessons for the Legal Profession in the Twenty-First Century, 60 TULSA L. REV. 51 (2024).

A Liberal Theory of Legal Education, 75 ALABAMA L. REV. 563 (2024).

Chilling Climate Change Disclosure: The Enabling Role of Corporate Counsel in Management Misstatements of ESG Matters (with J. Robert Brown), 72 DEPAUL L. REV. 585 (2023).

Class Actions' Ethical "KISS": The Class Action Lawyer's Client Is the Class, 74 HASTINGS L. J. 1433 (2023).

The Access and Justice Imperatives of the Rules of Professional Conduct, 35 GEO. J. LEGAL ETHICS 375 (2022).

Is the Legal Profession Too Independent? (with Limor Zer-Gutman), 105 MARQUETTE L. REV. 341 (2022).

Legal Ethics Issues in ENVIRONMENTAL REGULATION OF COLORADO REAL PROPERTY, 667-97 (Stephen A. Bain, ed., Colorado Bar Association CLE, 3rd ed., 2021).

Formation Without Identity: Avoiding a Wrong Turn in the Professionalism Movement, 89 UMKC L. REV. 685 (2021).

Jewish Lawyers and the U.S. Legal Profession: The End of the Affair? 36 *TOURO L. REV.* 299 (2020).

Getting in and out of the House: The Worlds of In-House Counsel, Big Law, and Emerging Career Trajectories of In-House Lawyers, 88 *FORDHAM L. REV.* 1765 (2020).

In-House Pay: Are Salaries, Stock Options and Health Benefits a “Fee” Subject to a Reasonableness Requirement and Why the Answer Constitutes the Opening Shot in a Class War between Lawyer-Employees and Lawyer-Professionals, 20 *NEV. L. J.* 243 (2019).

Judicial Under-Representation, Over-Representation and “Catch Up”: Insights from a Study of US District Court Judges in the 10th Circuit, 26 *INT’L J. LEGAL PROF.* 33 (2019).

The Contextual Problem of Law Schools, 32 *NOTRE DAME J. L. ETHICS & PUB. POL’Y* 281 (2018).

- Selected as one of the “Best Legal Education Articles Of 2018” by TaxProfBlog (Jan. 4, 2019), https://taxprof.typepad.com/taxprof_blog/2019/01/weekly-legal-education-roundup.html

A Thought Experiment about the Academic “Billable” Hour or Law Professors’ Work Habits, 101 *MARQUETTE L. REV.* 991 (2018).

Judging Judges: A Study of U.S. Federal District Court Judges in the 10th Circuit, 7 *OÑATI SOCIO-LEGAL SERIES* 661 (2017).

Success, Merit and Capital in America, 101 *MARQUETTE L. REV.* 1 (2017).

Being Good Lawyers: A Relational Approach to Law Practice (with Russell G. Pearce), 29 *GEO. J. LEGAL ETHICS* 601 (2016).

Serfdom without Overlords: Lawyers and the Fight against Class Inequality, 54 *U. LOUISVILLE L. REV.* 269 (2016).

Legal Ethics’ Next Frontier: Lawyers and Cybersecurity, 19 *CHAPMAN L. REV.* 501 (2016).

Lawyers’ Identity Capital, 23 *INT’L J. LEGAL PROF.* 109 (2016).

Difference Blindness Vs. Bias Awareness: Why Law Firms with the Best of Intentions Have Failed to Create Diverse Partnerships (with Russell G. Pearce & Swethaa Ballakrishnen), 83 *FORDHAM L. REV.* 2407 (2015).

BigLaw Identity Capital: Pink and Blue, Black and White, 83 *FORDHAM L. REV.* 2509 (2015).

What’s Love Got to do with Lawyers? Thoughts on Relationality, Love, and Lawyers’ Work (with Russell G. Pearce), 17 *LEGAL ETHICS* 334 (2014).

The Jewish Law Firm: Past and Present in *JEWS IN THE LEGAL PROFESSION*, 65-124 (Marc Galanter, et al eds., New Orleans: Quid Pro Press, 2014).

Resizing the Rules of Professional Conduct, 27 *GEO. J. LEGAL ETHICS* 227 (2014).

The Relational Infrastructure of Law Firm Regulation: Is the Death of BigLaw Greatly Exaggerated? (with Russell G. Pearce), 42 *HOFSTRA L. REV.* 109 (2013).

Lawyering for Groups: The Case of American Indian Tribal Attorneys (with Kristen A. Carpenter), 81 *FORDHAM L. REV.* 3085 (2013).

Marijuana Lawyers: Outlaws or Crusaders? (with Sam Kamin), 91 OR. L. REV. 869 (2013).

Rethinking Lawyer Regulation: How a Relational Approach Would Improve Professional Rules and Roles (with Russell G. Pearce), 2012 MICH. ST. L. REV. 513.

Looking Beyond Gender: Women's Experiences at Law School (with Carrie Golden, Erin Snow, Nicole Van Hook, Heidi Haberman, Elena Vigil, Tamara Henry, Jillian Kysor, Tseada Berhanu & Maureen Weiland), 48 TULSA L. REV. 27 (2012).

Beyond Cardboard Lawyers in Legal Ethics (with Russell G. Pearce), 15 LEGAL ETHICS 147 (2012) (reviewing W. BRADLEY WENDEL, *LAWYERS AND FIDELITY TO LAW* (2010)).

Smart Growth: The Large Law Firm in the 21st Century, 80 FORDHAM L. REV. 2867 (2012).

In-House Myths, 2012 WIS. L. REV. 407, reprinted in 62 DEFENSE L. J. 111 (2013).

Making Good Lawyers (with Russell G. Pearce), 9 U. ST. THOMAS L. J. 403 (2011).

The Visibility of Socioeconomic Status and Class-Based Affirmative Action: A Reply to Professor Sander, 88 DENV. U.L. REV. 861 (2011).

The Obligation of Lawyers to Heal Civic Culture: Confronting the Ordeal of Incivility in the Practice of Law (with Russell G. Pearce), 34 U. ARK. LITTLE ROCK L. REV. 1 (2011).

A Primer on Diversity, Discrimination and Equality in the Legal Profession or Who is Responsible for Pursuing Diversity and Why, 24 GEO. J. LEGAL ETHICS 1079 (2011).

Federalizing Legal Ethics, Nationalizing Law Practice and the Future of the American Legal Profession in a Global Age, 48 SAN DIEGO L. REV. 489 (2011).

Should Judges Regulate Lawyers? 42 MCGEORGE L. REV. 149 (2010), reprinted in 2012(1) REVISTA FORUMUL JUDECĂTORILOR (THE ROMANIAN JUDGES' FORUM REVIEW) 39.

The Great Recession and the Legal Profession, 78 FORDHAM L. REV. 2051 (2010).

Glass-ceilings and Dead Ends: Professional Ideologies, Gender Stereotypes and the Future of Women Lawyers at Large Law Firms, 78 FORDHAM L. REV. 2245 (2010).

Book Review 59 J. LEGAL EDUC. 311 (2009) (reviewing RICHARD L. ABEL, *LAWYERS IN THE DOCK* (2008)).

Loyalty In Limbo: The Peculiar Case of Attorneys' Loyalty to Clients, 40 ST. MARY'S L. J. 909 (2009).

The Other Legal Profession and the Orthodox View of the Bar: The Rise of Colorado's Elite Law Firms, 80 U. COLO. L. REV. 605 (2009).

The Rise and Fall of the WASP and Jewish Law Firms, 60 STAN. L. REV. 1803 (2008).

The Rise of the Jewish Law Firm or Is the Jewish Law Firm Generic? 76 UMKC L. REV. 885 (2008).

Notes from Tsinghua: Law and Legal Ethics in Contemporary China, 23 CONN. J. INT'L L. 369 (2008).

Taking Attorney-Client Communications (and therefore Clients) Seriously, 42 U. S. F. L. REV. 747 (2008).

Disqualifying a District Attorney When a Government Witness Was Once the District Attorney's Client: The Law Between the Courts and the State, 85 DENV. U.L. REV. 369 (2007).

Lawyer Mobility and Legal Ethics: Resolving the tension between Confidentiality and Contemporary Lawyers' Career Paths, 31 J. LEGAL PROF. 199 (2007).

- Cited by American Bar Association Formal Opinion 09-455 (Oct. 8, 2009) on Disclosure of Conflicts Information When Lawyers Move Between Law Firms

Lawyers and Corporate Scandals, 7 LEGAL ETHICS 54 (2004).

An Unlikely Knight in Economic Armor: "Law and Economics" in Defense of Professional Ideals, 31 SETON HALL L. REV. 1042 (2001).

Other Publications:

The End of Legal Scholarship? JOTWELL The Journal of Things We Like (Lots) (August, 2026) (reviewing Andrew Perlman, *Generative AI and the Future of Legal Scholarship* (June 2026 edition), <https://legalpro.jotwell.com/the-end-of-legal-scholarship/>)

Law, Lawyers and the Battle Against Antisemitism, JOTWELL (September, 2025) (reviewing ROBERT KATZ, *ANTISEMITISM AND THE LAW* (2025)), <https://legalpro.jotwell.com/law-lawyers-and-the-battle-against-antisemitism/>

Comment on Proposed Amendments to the D.C. Rules of Professional Conduct Prohibiting Lawyers from Agreeing to Outside Counsel Guidelines (with Bruce A. Green) (March, 2025), https://papers.ssrn.com/sol3/papers.cfm?abstract_id=5143130

Cannabis Lawyers: Money, Perception, and Competition in the Legal Profession (Lead Article), THE PRACTICE (Harvard Law School Center on the Legal Profession, September, 2024), <https://clp.law.harvard.edu/knowledge-hub/magazine/issues/niche-practices/cannabis-lawyers/>

Biblical Insights for Lawyers, reviewing DAPHNE BARAK-EREZ, *BIBLICAL JUDGMENTS: NEW LEGAL READINGS IN THE HEBREW BIBLE* (2024), JOTWELL The Journal of Things We Like (Lots) (May, 2024), <https://legalpro.jotwell.com/biblical-insights-for-lawyers/>

The Making of Lawyers' Careers, reviewing ROBERT L. NELSON, RONIT DINOVITZER, BRYANT G. GARTH, JOYCE S. STERLING, DAVID B. WILKINS, MEGHAN DAWE & ETHAN MICHELSON, *THE MAKING OF LAWYERS' CAREERS: INEQUALITY AND OPPORTUNITY IN THE AMERICAN LEGAL PROFESSION* (2023), JOTWELL The Journal of Things We Like (Lots) (November, 2023), [The Making of Lawyers' Careers - Legal Profession \(jotwell.com\)](https://legalpro.jotwell.com/the-making-of-lawyers-careers-legal-profession/)

A Tribute from the Advisors of the Denver Law Review in Honor of the Law Review's One Hundredth Anniversary (with Alan K. Chen, Ian Farrell, Nancy Leong, Justin Marceau & Viva R. Moffat), 100 DENV. L. REV. 671 (2023).

Revocation of Informed Consent and Its Consequences (with Stephen Masciocchi), 50(11) COLO. LAW. 24 (2021).

Accidental Equality, reviewing SWETHAA S. BALLAKRISHNEN, ACCIDENTAL FEMINISM – GENDER PARITY AND SELECTIVE MOBILITY AMONG INDIA’S PROFESSIONAL ELITE (2020), JOTWELL The Journal of Things We Like (Lots) (October, 2021), <https://legalpro.jotwell.com/accidental-equality/>

How Microsoft’s Data Breach Impacts Law Firms (and Their Clients) (Nicholas Gaffney, with Eli Wald et al), ABA J./ABA.com (June 2021), <https://www.lawpracticetoday.org/article/how-microsofts-data-breach-impacts-law-firms-and-their-clients/>

The Future of Attorney Regulation, reviewing Bruce A. Green, Bar Authorities and Prosecutors, in OXFORD PRESS HANDBOOK OF PROSECUTORS AND PROSECUTIONS (Ronald F. Wright, Kay L. Levine, and Russell M. Gold eds., 2020), JOTWELL The Journal of Things We Like (Lots) (October, 2020), <https://legalpro.jotwell.com/the-future-of-attorney-regulation/>

Learning from Others: The U.S. Legal Profession and Comparative Law, reviewing JEWISH LAW AND AMERICAN LAW – A COMPARATIVE STUDY by Samuel J. Levine, JOTWELL The Journal of Things We Like (Lots) (July, 2019), <https://legalpro.jotwell.com/learning-from-others-the-u-s-legal-profession-and-comparative-law/>

The Legal Profession Saga Behind the Toy Story, reviewing YOU DON’T OWN ME – HOW MATTEL V. MGA ENTERTAINMENT EXPOSED BARBIE’S DARK SIDE by Orly Lobel, JOTWELL The Journal of Things We Like (Lots) (July, 2018), https://legalpro.jotwell.com/_trashed/

Transcript – Conference on the Ethics of Legal Scholarship (with Nicola Boothe-Perry, Stanley Fish, Leslie Francis, Neil Hamilton, Carissa Hessick, Paul Horwitz, Chad Oldfather, Ryan Scoville, Amanda Seligman & Robin West), 101 MARQUETTE L. REV. 1083 (2018).

Just Confidentiality, reviewing *Attorney-Client Confidentiality* by William H. Simon, JOTWELL The Journal of Things We Like (Lots) (July, 2017), <https://legalpro.jotwell.com/just-confidentiality/>

Judicial Recusal Procedures, A Report on the IAALS Convening (Russell Wheeler & Malia Reddick, with Eli Wald, IAALS Convening Participant), IAALS (June 2017), <http://iaals.du.edu/quality-judges/publications/judicial-recusal-procedures>

Where are the Lawyers? reviewing *Between the World and Me* by Ta-Nehisi Coates (Penguin Random House, 2015), JOTWELL The Journal of Things We Like (Lots) (August, 2016), <http://legalpro.jotwell.com/>

Book Review, 45(8) COLO. LAW. 69 (2016) (reviewing Benjamin H. Barton, *Glass Half Full: The Decline and Rebirth of the Legal Profession* (Oxford University Press, 2015)).

Legal Ethics’ Next Frontier: Lawyers and Cybersecurity, AALS PROFESSIONAL RESPONSIBILITY SECTION NEWSLETTER 34 (spring 2016) (excerpted from 19 CHAPMAN L. REV. 501 (2016)).

Can We Talk? Bias, Diversity, and Inclusiveness in the Colorado Legal Community – Inclusiveness (Ronald M. Sandgrund, with Eli Wald et al), 45(3) COLO. LAW. 67 (2016).

Can We Talk? Bias, Diversity, and Inclusiveness in the Colorado Legal Community – Diversity (Ronald M. Sandgrund, with Eli Wald et al), 45(2) COLO. LAW. 49 (2016).

Can We Talk? Bias, Diversity, and Inclusiveness in the Colorado Legal Community – Implicit Bias (Ronald M. Sandgrund, with Eli Wald et al), 45(1) COLO. LAW. 45 (2016).

Big Law's Intractable Problem: Implicit Bias, Bloomberg BNA, Big law Business (September 16, 2015), <https://bol.bna.com/big-laws-intractable-problem-implicit-bias/>

In-House Risk, COMPLIANCE & ETHICS, ABA ANTITRUST SECTION NEWSLETTER (Summer 2015).

Representing Clients in the Marijuana Industry: Navigating State and Federal Rules (with Eric B. Liebman & Amanda R. Bertrand), 44(8) COLO. LAW. 61 (2015).

The Capital of Diversity, Bloomberg BNA, Big law Business (June 16, 2015), <https://bol.bna.com/the-capital-of-diversity/>

Public Lawyers and Marijuana Regulation (with Sam Kamin), 23(1) THE PUBLIC LAWYER 14 (2015).

Book Review, 42(5) COLO. LAW. 95 (2013) (reviewing *Dear Sisters, Dear Daughters: Strategies for Success from Multicultural Women Attorneys* (ABA 2009); and *Visible Invisibility: Women of Color in Law Firms* (ABA 2006)).

Pitfalls for Pot Lawyers, NAT'L L. J. (March 11, 2013) (with Sam Kamin), <http://www.law.com/jsp/nlj/PubArticleNLJ.jsp?id=1202591446854&slreturn=20130212134725>

The Division of Contingency Fees upon Dissolution of a Law Firm, Lexis.com Expert Commentary (February 2013).

Non-lawyer Investment in Law Firms, Lexis.com Expert Commentary (February 2013).

Quantum Meruit Claims among Co-counsel, Lexis.com Expert Commentary (January 2013).

Lawyers' Use of Domain Names as Protected Commercial Speech, Lexis.com Expert Commentary (January 2013).

Courts' Inherent Power to Sanction Pre-litigation Conduct, Lexis.com Expert Commentary (December 2012).

Imputing Conflicts of Interest from Contract Lawyers, Lexis.com Expert Commentary (December 2012).

Mechanisms of Discrimination, reviewing *Everyday Injustice – Latino Professionals and Racism* by Maria Chavez (Rowman & Littlefield, 2011), JOTWELL The Journal of Things We Like (Lots), (July, 2012).

Disclosure to Clients of the Use of Temporary Lawyers and Outsourcing, 41(4) COLO. LAW. 35 (2012).

Non-Compete Agreements in Colorado, 40(6) COLO. LAW. 63 (2011).

Judicial scrutiny of defense counsel's decision not to present mitigating evidence at the penalty phase of a capital case, Lexis.com Expert Commentary (November 2010).

Ineffective assistance of counsel claim regarding defense counsel's closing argument, Lexis.com Expert Commentary (October 2010).

Attorney's professional misconduct as "extraordinary circumstances" for purposes of tolling the statute of limitations set out in the Antiterrorism and Effective Death Penalty Act of 1996 (AEDPA), Lexis.com Expert Commentary (October 2010).

“Actual knowledge” in an aiding-and-abetting fraud claim against lawyers, Lexis.com Expert Commentary (August 2010).

Book Review, 39(8) COLO. LAW. 127 (2010) (reviewing GERI S. KRAUSS, *PARTNER DEPARTURES AND LATERAL MOVES* (American Bar Association Law Practice Management Section, 2009)).

Assignability of Unpaid Legal Fees Lawsuits, Lexis.com Expert Commentary (September 2009).

Outside Counsel’s Aiding and Abetting Liability under the Federal Securities Statutes, Lexis.com Expert Commentary (September 2009).

The Capital of Diversity, Bloomberg BNA, Legal Communities, Big Law Business (Guest Blogger, <https://bol.bna.com/the-capital-of-diversity/>, posted June 16, 2015).

The Use of Credit Cards to Pay for Legal Services, Lexis.com Expert Commentary (August 2009).

Dropping “Hot Potatoes,” Lexis.com Expert Commentary (August 2009).

Assignability of Malpractice Lawsuits, Lexis.com Expert Commentary (July 2009).

Judicial Disqualification under the Due Process Clause of the Fourteenth Amendment, Lexis.com Expert Commentary (July 2009).

Attorney-Client Communications in Colorado, 38(4) COLO. LAW. 59 (2009).

Kicked Out or Opted Out? Gender Stereotypes in an Increasingly Competitive Large Law Firm World, in *OPT OUT OR PUSHED OUT: ARE WOMEN CHOOSING TO LEAVE THE LEGAL PROFESSION?* (Guest Blogger, <http://blogs.law.yale.edu/blogs/optout/default.aspx>, posted March 7, 2009).

Enforcement Contracts Which Violate Rules of Professional Conduct, Lexis.com Expert Commentary (February 2009).

The Constitutionality of States Aiding and Abetting Laws, Lexis.com Expert Commentary (January 2009).

How We Got There? AM. LAWYER (November 1, 2008) (exploring the relationship between investment banks and elite law firms).

Unauthorized Practice of Law in Delaware, Lexis.com Expert Commentary (July 2008).

Fee Arrangements between Co-Counsel, Lexis.com Expert Commentary (July 2008).

Hybrid Fee Arrangements, Lexis.com Expert Commentary (June 2008).

Law Firms’ Exposure to Personal Jurisdiction in Delaware for Filing a Corporate Instrument in Delaware, Lexis.com Expert Commentary (June 2008).

Ineffective Assistance of Counsel and Habeas Corpus, Lexis.com Expert Commentary (April 2008).

Inadvertent Disclosure, Lexis.com Expert Commentary (March 2008).

The New Colorado Rules of Professional Conduct, Lexis.com Expert Commentary (January 2008).

Implied Authority to Reveal a Client’s Confidential Conflict-Checking Information, Lexis.com Expert Commentary (January 2008).

U.S. lawyers: Speak out, NAT'L L. J. (April 9, 2007) (criticizing the failure of the American legal profession to support the independence of the judiciary and the legal profession in Pakistan).

Money Grabbers, Do-Gooders and the Law: The Transformation of the American Legal Profession, HARVARD LAW SCHOOL RED SET (May, 2001).

The Self Incrimination Clause and the Right to Legal Counsel – A Critical Informational Analysis, HARVARD LAW SCHOOL RED SET (May, 1998).

REPRESENTATIVE EXPERT CONSULTS & TESTIMONY

- **Expert Witness, (CO).** Testified in a malpractice and breach of fiduciary duty lawsuit in Colorado state court. 2025-26.
- **Expert Witness, (OK).** Consulted on a matter in federal court involving a lawyer's representation of cannabis clients. 2025-26
- **Expert Witness, (MA).** Consulted on a matter involving a lawyer's disclosure obligations to the court.
- **Expert Witness, (CA).** Consulted on a malpractice lawsuit in California state court. 2025.
- **Expert Witness, (WY).** Consulted on a malpractice lawsuit in Wyoming state court. 2024.
- **Expert Witness, (AZ).** Testified in a malpractice and breach of fiduciary duty lawsuit in Arizona state court. 2023.
- **Expert Witness, (CO).** Testified in a malpractice and breach of fiduciary duty lawsuit in Colorado state court. 2022.
- **Expert Witness, (IL).** Consulted on a matter involving a lawyer's lawful investigative activities. 2022.
- **Expert Witness, (NM).** Testified in a malpractice and breach of fiduciary duty lawsuit in New Mexico state court. 2021.
- **Expert Witness, (AK).** Testified in a malpractice and breach of fiduciary duty lawsuit in Alaska state court. 2019.
- **Expert Witness, (CO).** Testified in an attorney non-compete lawsuit in Colorado state court. 2017.
- **Expert Witness, (NY).** Consulted on a malpractice lawsuit in New York state court. 2012-15.
- **Little v. Meehan, (AZ).** Testified in a malpractice lawsuit in Arizona state court. 2012-14.
- **Expert Witness, (CA).** Consulted on an attorney advertising and solicitation issues. 2013.
- **Expert Witness, (NY).** Consulted on a conflicts of interest and disqualification issues in an arbitration. 2012.
- **Gokey v. Friedman, (NV).** Testified in a breach of fiduciary duty case. 2011-12.
- **People v. Sir Mario Owens, (CO).** Consulted on conflicts of interest issues. Appointed by the Office of Alternate Defense Counsel. 2010-13.
- **Expert Witness, (NV).** Consulted on a predatory lending lawsuit in Nevada district court. 2009.
- **People v. Perez, (CO).** Written expert opinion exploring the constitutionality of the Colorado district attorney disqualification statute and statutory grounds for disqualification of the district attorney. April, 2008.
- **People v. Lincoln, (CO).** Written expert opinion and given court testimony regarding an issue of first impression: whether Colorado law allows for a disqualification of a district attorney based on the district attorney's prior representation of a witness for the government. March, 2007.

REPRESENTATIVE PRESENTATIONS/CONFERENCES

Panelist, *The Profession, the Market, and the State: Reimagining Professional Independence for a VUCA World*, AALS Teach-In Webinar Series on Professional Independence and the Legal Profession, The Association of American Law Schools (via Zoom), April 2026.

Panelist, *Colloquium: Fresh Perspectives on the Legal Profession*, Fordham Law School, New York City, NY, April 2026.

Speaker, *Lawyers, Facts, the Search for the Truth, and the Rule of Law*, The Legal Profession and the Rule of Law, Georgetown Law Center, Washington, DC, March 2026.

Speaker, *Government Lawyers and the Rule of Law*, Government Counsel Section, Colorado Bar Association (via Zoom), March 2026.

Speaker, *Jewish Lawyers and the Fight Against Antisemitism*, Law and Antisemitism Conference, Cardozo Law School, New York City, NY, March 2026.

Panelist, *Biglaw and the Rule of Law*, Public Responsibilities of Private Law Firms, Oklahoma Law Review Symposium, The University of Oklahoma College of Law, Norman, OK, October 2025.

Speaker, *AI 2025: Pitfalls and Best Policies*, American Council of Engineering Companies Nebraska (via Zoom), October 2025.

Speaker, *Outside Counsel Guidelines*, the Legal Ethics Schmooze, Texas A&M University School of Law, Fort Worth, TX, May 2025.

Speaker, *Cannabis Law Practice*, Maine Bar Association, Cannabis & Hemp Law Section (via Zoom), May 2025.

Speaker, *Lawyers, Law Students and Professors on College Campuses: Informed Speech, Civility, and Commitment to the Rule of Law*, Speech on College Campuses in the 21st Century: The Legal System's Role in Determining Who Can Speak and What Can Be Said, *The Journal of Civil Rights and Economic Development 2025 Symposium*, St. John's University School of Law, Queens, NY, April 2025.

Commentator, *Mandatory Law Firm Pro Bono Targets*, Beyond Mandatory Pro Bono: Compulsory Lawyer Mechanisms in Access to Justice, Centre for Asian Legal Studies, National University of Singapore (via Zoom), December 2024.

Speaker, *A Case Study in Bias and Resilience: The History of Large Jewish Law Firms*, The Harvard Law School Jewish Alumni Network, co-sponsored by the HLS Clubs of NY, LA, and Orange County (via Zoom), September 2024.

Panelist, Research Handbook on the Sociology of Legal Ethics, *The Role of Lawyers in Mature Democracies When the Rule of Law is Under Attack*, Law and Society Association Annual Meeting, Denver, CO, June 2024.

Presenter, *Cannabis Law Practice: Lessons for the Legal Profession in the Twenty-First Century*, Ethics Scholar Roundtable, 49th ABA National Conference on Professional Responsibility, Denver, CO, May 2024.

CLE Presenter, *The Legal Ethics of Artificial Intelligence*, The Larimer County Bar Association 32nd Annual Ethics Seminar, Fort Collins, CO, April 2024.

Panelist, *Big Cannabis*, Contemporary Cannabis: Wading through a Post-Prohibition Era, Tulsa Law School, Tulsa, OK, March 2024.

CLE Presenter, *A.I., Not Just a Top-5 Nuggets Point Guard, Also Something With Legal Ethics Implications for Lawyers*, Ethics Mania 2023, Colorado Trial Lawyers Association, Denver, CO, December 2023.

Speaker, *Remote Culture*, Transformation of Law Firms, University of Virginia School of Law, Charlottesville, VA, October 2023.

Panelist, *The “No-Problem” Problem and the Surprising Recipe for Greater Access to Civil Justice*, International Access to Justice Forum 2023, University of California at Irvine, Irvine, CA, October 2023.

Speaker, *The Role of Lawyers in Mature Democracies When the Rule of Law is Under Attack*, Legal Ethics – Meeting Global Challenges, Research Committee on the Sociology of Law Meeting, Lund University, Lund, Sweden, September 2023.

Organizer and Panelist, the Legal Ethics Schmooze, University of Denver Sturm College of Law, Denver, CO, May 2023.

Panelist, *Making the Legal Profession Accessible*, Our Past, Our Future Alabama Law Review Symposium, Tuscaloosa, AL, February 2023.

Speaker, *Remote Legal Work – Is the Future Here?* Symposium on Technology, Legal Services, and Legal Education, Fordham Law School, New York City, NY, December 2022.

Panelist, *Communicating with Absent Class Members*, Complex Litigation Ethics Conference, UC Hastings College of Law, San Francisco, CA, October 2022.

Speaker, *Access to Legal Services and the Unauthorized Practice of Law in the 21st Century*, 2022 Georgetown Journal of Legal Ethics Symposium, Georgetown University Law Center, Washington, DC (via Zoom), March 2022.

Speaker, *Jewish Lawyers and the Fight Against Antisemitism, Law vs. Antisemitism*, IU McKinney School of Law, Indianapolis, IN (via Zoom), March 2022.

Speaker, *Jewish Lawyers and the Fight Against Anti-Semitism*, International Holocaust Remembrance Day Webinar, sponsored by Sidley Austin and the Legal Diversity and Inclusion Alliance, Brussels, Belgium (via Zoom), January 2022.

Panelist, *The Crown and the Courts: Separation of Powers and the Early Jewish Imagination*, Jewish Law Section, AALS Annual Meeting, Washington, DC (via Zoom), January 2022.

Keynote Speaker, *Equity in the Wake of 2020*, Legal Inclusiveness & Diversity Virtual Summit, Denver, CO, August 2021.

Speaker, *Rethinking the Required Legal Ethics Class*, International Conference of Legal Ethics Education, School of Juris Master in China University of Political Science and Law, Beijing, China (via Zoom), May 2021.

Panelist, *Promoting Diversity and Addressing Bias in the Legal Profession*, Unions and the Struggle for Racial Justice, AFL-CIO Union Lawyers Alliance Annual Meeting (via zoom), May 2021.

Speaker, *AI and the Culture of Relationality in the Legal Profession*, Artificial Intelligence and The Law Symposium, Emory Law & SMU Dedman School of Law (via Zoom), April 2021.

Speaker, *Los Angeles Law Firms Before and After Recessions*, Lowell Milken Institute for Business Law and Policy at UCLA School of Law, Los Angeles, CA (via Zoom), April 2021.

Speaker, *Working from Home – Is the Future Here?* Center for Legal Inclusiveness, Denver, CO, January 2021.

CLE Presenter, *The New Advertising and Solicitation Rules – What You Need to Know*, Ethics Mania 2020, Colorado Trial Lawyers Association, Denver, CO, December 2020.

CLE Presenter, *Law Practice and the COVID-19 Pandemic – Challenges and Best Practices*, CBA-CLE, Denver, CO, June 2020.

Panelist, *What Happens to Litigation During a Recession?* Logikcull Webinar, May 2020.

Panelist, *Law School in the Age of COVID-19*, The Ohio State University (webinar), Columbus, OH, April 2020.

Keynote Speaker, *The Rise and Fall of the Large Jewish Law Firm: Lessons for the 21st Century*, Jewish Law Section, AALS Annual Meeting, Washington, DC, January 2020.

Speaker, *Getting in and Out of the House: The Worlds of In-House Counsel, BigLaw, and Emerging Career Trajectories of In-House Lawyers*, Stein Center's 2019 Colloquium on Corporate Lawyers, Fordham Law School, New York City, NY, October 2019.

Speaker, *The New Lawyer Statesmen*, the Legal Ethics Schmooze, University of California, Irvine Law School, Irvine, CA, June 2019.

Speaker, *Jewish Lawyers and the Legal Profession: The End of the Affair?* Jewish and American Law: A Comparative Study, Touro Law Center, Islip, NY, April 2019.

Guest Speaker, *Cybersecurity for Lawyers in the Discovery/Pre-Breach Stage*, Cybersecurity & Privacy, Baylor Law School, Waco, TX, January 2019.

Panelist, *Anatomy of a Hack: Learning from Successful Law Firm Cyberattacks*, Logikcull Education Webinar, July 2018.

Panelist, *The Ethics of Representing Tribes*, Federal Bar Association's 43rd Annual Indian Law Conference, Scottsdale, AZ, April 2018.

CLE Presenter, *The Legal Ethics of Social Media: Dos and Don'ts*, Aurora Bar Association, Aurora, CO, February 2018.

CLE Presenter, *Lawyers and Sexual Harassment: The Case of Weinstein and Boies – Conflicts, Dishonesty, Confidentiality and Selection of Clients and Cases*, Colorado Trial Lawyers Association's Blockbuster, Denver, CO, January 2018.

CLE Presenter, *Lawyers and Cybersecurity*, Wyoming State Bar Webinar, October 2017.

Panelist, *The Ethics of Legal Scholarship*, Marquette University Law School, Milwaukee, WI, September 2017.

CLE Presenter, *Marijuana Lawyers: Outlaws or Crusaders?* Recreational Marijuana: Weed & the Government: Post-Election Outlook, Colorado Law Institute, CLE International, Denver, CO, May 2017.

Panelist, *Who is the Client?* AFL-CIO LCC Annual Union Lawyers Conference, American Federation of Labor and Congress of Industrial Organizations, Denver, CO, May 2017.

CLE Presenter, *Combating Bias and Increasing Inclusion in the Legal Profession*, American Bar Association Webinar, March 2017.

CLE Presenter, *Lawyers and Cybersecurity: Legal Ethics Next Frontier*, 2016 Ethics 7.0, Colorado Bar Association, Denver, CO, November 2016.

Panelist, *Kicking Glass: Reflections on the Advancement of Equality in the Workplace*, Dorsey & Whitney, LLP, Denver, CO, October 2016.

Speaker, *The Fourth Responsibility*, Faculty Workshop Series, University of Houston Law Center, Houston, TX, October 2016.

Panelist, *Preventing the next Panama Papers: Tips for Protecting Client Data in the Age of Cybercrime*, Logikcull Education Webinar, September 2016.

CLE Presenter, *Lawyers and Cybersecurity*, Tenth Circuit Bench & Bar Conference, Colorado Springs, CO, September 2016.

Speaker, *The Future of Ethics Scholarship: Are We in the End Days or Just Getting Started?* Workshop on Professional Responsibility, Southeastern Association of Law Schools 2016 Annual Conference, Amelia Island, FL, August 2016.

Speaker, *Being Good Lawyers: A Relational Approach to Law Practice*, International Legal Ethics Conference VII, Fordham Law School, New York City, New York, July 2016.

Speaker, *Hemispheres of Judging*, Too Few Judges? Regulating the Number of Judges in Society, International Institute for the Sociology of Law, Onati, Spain, June-July 2016.

Speaker, *A Relational Approach to Law Practice*, Being Ethical in the Profession and Changing the Profession to be Ethical, Georgetown Law Center, Washington, DC, March 2016.

Speaker, *Legal Ethics' Next Frontier: Lawyers and Cybersecurity*, Cyber Wars: Navigating Responsibilities for the Public and Private Sector, Chapman University Fowler School of Law, Orange, CA, January 2016.

CLE Presenter, *Lawyers' Implicit Bias: Why It Matters and What to Do About It*, Brownstein Hyatt Farber Schreck, LLP, Denver, CO, November 2015.

Speaker, *The Capital of Diversity*, Center for Legal inclusiveness, Denver, CO, September 2015.

CLE Presenter, *Don't Guess at the Ethics*, 63rd ABA Section of Antitrust Law Spring Meeting, Washington, DC, April 2015.

Speaker, *Gender and Racial Capital*, Innovations: Legal Practice – Work-life Balance; Challenges, Differences and Diversities, Portsmouth School of Law, Portsmouth, United Kingdom, October 2014.

Speaker, *Capital: Pink, Blue, Black and White*, The Challenge of Equity and Inclusion in the Legal Profession: An international and Comparative Perspective, Fordham University School of Law, New York City, New York, October 2014.

Panelist, *Ethical Dilemmas Associated with In-House Counsel as Whistleblowers*, Seventh Annual Ethics Day for In-House Counsel, Association of Corporate Counsel, Colorado Chapter, Denver, CO, December 2013.

Panelist, *How Can Law School Accreditation and Bar Admissions Standards Facilitate Innovation in Legal Education?* 2nd Annual Educating Tomorrow's Lawyers Conference: Connecting the Academy & the Profession, Institute for the Advancement of the American Legal System, Denver, CO, October 2013.

Speaker, *Tiger Parenting, Capital and the American Dream*, Implications of Tiger Parenting for Legal Education, University of Colorado Law School, Boulder, CO, June 2013.

Speaker, *Capital, Equality and the American Dream: What the U.S. Supreme Court Should Learn from Stoner*, the Second Legal Ethics Schmooze, Fordham Law School, New York City, NY, June 2013.

Speaker, *Affinity Bar Associations: Separate but Equal or Separate and Equal?* Pursuing Diverse Talent in Legal and Professional Services: Research within and across Professions, Organizations, and Societies, 2013 Conference of the Research Group on Legal Diversity, American Bar Foundation, Chicago, IL, May 2013.

Speaker, *Relational Infrastructure of Law Firm Regulation: Is the Death of Big Law Greatly Exaggerated?* The Ethical Infrastructure and Culture of Law Firms, Hofstra Law School, Hempstead, NY, April 2013.

Speaker, *Marijuana Lawyers: Outlaws or Crusaders?* Harvard Law School Alumni Association of Orange County, Irvine, CA, March 2013.

Speaker, *The Diversity Opportunity in BigLaw*, Notre Dame Faculty Workshop, Notre Dame Law School, South Bend, IN, February 2013.

Speaker, *Lawyering for Groups: The Case of American Indian Tribal Attorneys*, Lawyering for Groups: Civil Rights, Mass Torts, and Everything In Between, Fordham Law School, New York City, NY, November 2012.

Speaker, *The Class Opportunity*, Law, Class, and Power in Nongovernmental Institutions Perpetuating Class Inequality, From Madison to Zuccotti Park: Confronting Class and Reclaiming the American Dream ClassCrits V Workshop, University of Wisconsin, Madison, WI, November 2012.

Participant, *Justice and Society Summer Seminar*, The Aspen Institute's Justice & Society Program, Aspen, CO, July 2012.

Speaker, *Implicit Bias and Law Firm Hiring and Promotion*, Implicit Racial Bias Across the Law, Charles Hamilton Houston Institute for Race and Justice, Harvard Law School, Cambridge, MA, June 2012.

Speaker, *In-House Myths*, Legal Profession Research Seminar, Harvard Law School, Cambridge, MA, March 2012.

Speaker, *In-House Counsel, Diversity and Discrimination*, Wisconsin Law Review symposium on in-house counsel, Madison, WI, November 2011.

Speaker, *The Growth of a Modern Law Firm: A Case Study*, Globalization and the Legal Profession, The Louis Stein Center for Law and Ethics and Fordham Law School, NYC, NY, October 2011.

Speaker, *Denial and Accountability in Legal Education: How Law Schools Fail to Meet Their Responsibility for the Formation of Professional Identity* (with Prof. Russell G. Pearce), The Lawyer's Role and Professional Formation, University of St. Thomas Law School, Minneapolis, MN, September 2011.

Speaker, *Moral Pluralism and Legal Ethics*, Law and Society Annual Meeting, San Francisco, CA, June 2011.

Speaker, *Law Practice as a Morally Responsible Business: Reintegrating Ethics into Economics and Law* (with Prof. Russell G. Pearce), University of Colorado School of Law's 2010-2011 workshop series, Boulder, CO, November 2010.

Speaker, *Federalizing Legal Ethics, Nationalizing Law Practice and the Future of the American Legal Profession in a Global Age*, Saint Louis University School of Law's 2010-2011 workshop series, St. Louis, MO, September 2010.

Speaker, *Law Practice as a Morally Responsible Business: Reintegrating Ethics into Economics and Law* (with Prof. Russell G. Pearce), Fordham University School of Law's 2010-2011 workshop series, New York City, NY, September 2010.

Speaker, *Law Practice as a Morally Responsible Business: Reintegrating Ethics into Economics and Law* (with Prof. Russell G. Pearce), International Legal Ethics Conference IV, The Stanford Center on the Legal Profession, Stanford Law School, Stanford, CA, July 2010.

Speaker, *Glass Ceilings and Dead Ends: Women Lawyers at large Law Firms*, sponsored by the Colorado Campaign for Inclusive Excellence, hosted by Dorsey & Whitney LLP, Denver, CO, June 2010.

Speaker, *Glass Ceilings and Dead Ends: Professional Ideologies, Gender Stereotypes and the Future of Women Lawyers at Large Law Firms*, Private Practice Lawyers – Jack Heinz Tribute Panel: Lawyers and Social Structure: Stratification, Law and Society Annual Meeting, Chicago, IL, May 2010.

Commentator, *Specialist Lawyers Serving Organizational Clients and Lawyers Serving the Public Interest*, Lawyers in Practice: Ethical Decision Making in Context, cosponsored by the Baldy Center for Law & Social Policy at the University of Buffalo Law School and the University of Connecticut, Buffalo, NY, April 2010.

Panelist, *Roundtable – Judges, (in) Civility and the Media*, Judicial Ethics and Accountability: At Home and Abroad, University of the Pacific, McGeorge School of Law, Capital Center for Public Law and Policy, Sacramento, CA, April 2010.

Speaker, *The History and Future of Denver's "17th Street" Large Law Firms*, Davis, Graham & Stubbs, LLP, Denver, CO, February 2010.

Speaker and conference organizer, *Large Law Firms, Gender Stereotypes and The Economic Downturn*, The Economic Downturn and the Legal Profession, Fordham Law School, New York City, NY, October 2009.

Reader, *Author Meets Reader--Lawyers in the Dock: Learning from Attorney Disciplinary Proceedings*, by Richard Abel, The Law and Society Association 2009 Annual Meeting, Denver, CO, May 2009.

Speaker, *The Other Legal Profession and the Orthodox View of the Bar: The Rise of Colorado's Elite Law Firms*, Faculty Colloquium, Hastings College of the Law, San Francisco, CA, April 2009.

Speaker, *Loyalty In Limbo: The Peculiar Case of Attorneys' Loyalty to Clients*, 8th Annual Legal Malpractice and Professional Responsibility Symposium, St. Mary's Law School, San Antonio, TX, February 2009.

Speaker, *Understanding the Duty of Loyalty: the Peculiar Case of Lawyers' Loyalty to Clients*, USC Gould School of Law, Center in Law, Economics and Organization Workshop, Los Angeles, CA, October 2008.

Speaker, *The Legal Profession: Domestic and Global*, Legal Ethics Schmooze, Fordham Law School (co-sponsored by Columbia, Georgetown, Harvard and Stanford Law Schools), New York City, NY, June 2008.

Speaker, *Understanding Attorney Loyalty to Corporate Clients*, ABA Center for Professional Responsibility 34th National Conference on Professional Responsibility, Boston, MA, May 2008.

Speaker, *The Changing Face of the Corporate Bar: Discrimination and Diversity at Law Firms*, The American Legal Profession: Current Controversies, Future Challenges conference (co-sponsored by the Stanford Center on Ethics, the John and Terry Levin Center for Public Service and Public Interest Law, and the Stanford Law Review), Stanford Law School, Stanford, CA, March 2008.

Speaker, *Teaching, not Preaching Social Change at Home and Abroad*, SALT Teaching Conference, University of California Berkeley School of Law, Berkeley, CA, March 2008.

Speaker, *The Rise and Fall of the WASP and Jewish Law Firm*, Faculty Colloquium, Hastings College of the Law, San Francisco, CA, February 2008.

Speaker, *An Independent Judiciary under the Model Code of Judicial Conduct*, National Judicial College, Beijing, P. R. China, April 2007.

Speaker, *The New Disclosure Landscape: Representing Entities under revised ABA Model Rules of Professional Conduct 1.6 and 1.13* (co-sponsored by DLA Piper UK LLP and the American Chambers of Commerce Legal Committee), Beijing, P. R. China, March 2007.

Speaker, *The Rise and Fall of the Jewish Firm*, Jews and the Legal Profession conference, Benjamin N. Cardozo School of Law (co-sponsored by Harvard Law School, Program on the Legal Profession; Fordham Law School; and New York Law School), New York City, NY, October, 2006.

CLE Presenter, *Financial Exploitation of the Elderly: Mrs. Andersons' Case*, CBA, Pueblo, CO, September 2006.

Keynote Speaker, *The Rise and Transformation of Jewish Law Firms: from Discrimination to Competition*, Fordham Law School and the Center for Jewish History, NYC, NY, May 2006.

Speaker, *"The First Thing We Do, Let Us Kill All Lawyers": Regulation of the Corporate Bar After Enron*, Law and Society Annual Meeting, Pittsburgh, PA, June 2003.

Testimony, *American Bar Association Task Force on Corporate Responsibility Public Hearing*, Written Testimony and Oral Comments, San Francisco, CA, November 2002.

SELECTED MEDIA COVERAGE

Jack Kemp, *Nonprofits, Not BigLaw, Lead Legal Challenges To Trump*, LAW360 (Jan. 21, 2026), <https://www.law360.com/pulse/articles/2430969>

David Migoya, *Private Judges Suppress Cases at Greater Rate Than Regular Courts*, THE DENVER GAZETTE (Mar. 31, 2025), [Colorado private judges suppress cases at greater rate | Colorado Watch | gazette.com](https://www.denverpost.com/2025/03/31/colorado-private-judges-suppress-cases-at-greater-rate/)

Benjamin Weiser, *What to Know About Paul Weiss, the Law Firm Bowing to Trump's Demands*, N.Y. TIMES (Mar. 21, 2025), <https://www.nytimes.com/2025/03/21/nyregion/what-is-paul-weiss.html?searchResultPosition=1>

Mark Berman, *Trump picked his lawyer for a top Justice Department job. Does it matter?* WASH. POST (Non. 28, 2024), <https://www.washingtonpost.com/national-security/2024/11/28/todd-blanche-donald-trump-justice-attorney-general/>

Michael Rummel, *Colorado Ethics Sources Weigh in on the New U.S. Supreme Court Code of Conduct*, LAW WEEK COLORADO (Dec. 22, 2023), <https://www.lawweekcolorado.com/article/colorado-ethics-sources-weigh-in-on-the-new-u-s-supreme-court-code-of-conduct/>

Ashley Merryman, *What Is the Future of Big Law? Big Money, Big Changes in Culture, and Probably Not a Staff Replaced by AI*, U.S. NEWS & WORLD REPORT (Dec. 13, 2023), <https://law.usnews.com/law-firms/advice/articles/what-is-the-future-of-big-law>

Matt Reynolds, *Criminal Charges Add Twist to Trump Lawyers' Disciplinary Cases*, ABA J. (Sept. 14, 2023), [Criminal charges add twist to Trump lawyers' disciplinary cases \(abajournal.com\)](https://www.abajournal.com/news/article/criminal-charges-add-twist-to-trump-lawyers-disciplinary-cases)

Ashley Merryman, *What Is 'Big Law?' Understand the Big Business of Big Law*, U.S. NEWS & WORLD REPORT (Sept. 7, 2023), <https://law.usnews.com/law-firms/advice/articles/what-is-big-law>

Robert Iafolla, *Unionizing Big Law Associates Is Tough Sell in Competitive World*, BLOOMBERG LAW (Aug. 7, 2023), [Unionizing Big Law Associates Is Tough Sell in Competitive World \(bloomberglaw.com\)](https://www.bloomberglaw.com/news/unionizing-big-law-associates-is-tough-sell-in-competitive-world)

PROFESSIONAL ACTIVITIES

NATIONAL CONFERENCE OF BAR EXAMINERS, Madison, WI

- **Drafting Committee Member, Multistate Professional Responsibility Examination (MPRE).** 2018-current.

COLORADO JUDICIAL ETHICS ADVISORY BOARD, Denver, CO

- **Board Member.** 2018-current.

FRIENDS OF CHAMBER MUSIC, Denver, CO

- **President.** 2023-2026.
- **Vice-President.** 2022-2023.
- **Board Member.** 2016-current.

JOTWELL – THE JOURNAL OF THINGS WE LIKE (LOTS), Miami, FL

- **Legal Profession Section Editor.** 2012-current.

COLORADO BAR ASSOCIATION ETHICS COMMITTEE, Denver CO

- **Chair.** 2024-2025.
- **Vice-Chair.** 2023-2024.
- **Member.** 2005-current.

COLORADO SUPREME COURT STANDING COMMITTEE FOR THE COLORADO RULES OF PROFESSIONAL CONDUCT, Denver, CO

- **Standing Committee Member, “Colorado Ethics 2000” Sub-Committee Member, and Rule 1.4 Sub-Committee Chair.** The Standing Committee is tasked with evaluating and recommending changes to the Colorado rules of professional conduct to the Colorado Supreme Court. 2003-current.

AMERICAN BAR ASSOCIATION, Chicago, IL

- **Colorado Bar Association Delegate, American Bar Association House of Delegates.** 2021-2025.

CENTRAL CITY OPERA, Central City, CO

- **Board Member.** 2022-2024.

CHIEF JUSTICE’S COMMISSION ON PROFESSIONAL DEVELOPMENT, Denver, CO

- **Commissioner and Member, Inclusiveness Working Group.** 2014-2019.

THE ASSOCIATION OF AMERICAN LAW SCHOOLS, Washington, D.C.

- **Jewish Law Section, Chair.** 2021-2022.
- **Jewish Law Section, Executive Committee Member.** 2018-2021.
- **Professional Responsibility Section, Executive Committee Member.** 2013-2016.

WONDERBOUND, Denver, CO (formerly BALLET NOUVEAU COLORADO)

- **Board Vice-Chair.** 2013-2015.
- **Board Member.** 2012-2015.

COLORADO ATTORNEY CHAPTER OF THE FEDERALIST SOCIETY, Denver, CO

- **Board Member.** 2013-2014.

COLORADO SUPREME COURT CHIEF JUSTICE’S COMMISSION ON THE LEGAL PROFESSION, Denver, CO

- **Working Group “A” Member.** The working Group is charged with exploring the development of professional identity, social responsibility, and practice skills in law school. 2011-2013.

LEXISNEXIS.COM, San Francisco, CA

- **Expert Commentary Author, 2007-2013.** Lexis Expert Commentaries provide practical insights on recent significant cases, legislation, or other issues that affect practicing attorneys. Commentaries available at www.lexis.com

UNIVERSITY OF DENVER STURM COLLEGE OF LAW, Denver, CO

- **Senator, University of Denver Faculty Senate.** College of Law representative. 2003-2006.

PAUL, WEISS, RIFKIND, WHARTON & GARRISON, New York, NY

- **Associate, Litigation Department.** Business and corporate litigation. Responsibilities included drafting of briefs and motions, case management and legal research. Fall 2001 – Summer 2002.
- **Summer Associate, Litigation Department.** Worked on class action and commercial litigation assignments and pro bono death penalty and civil rights cases. Drafted briefs and motions. Participated in depositions and negotiations workshops. Attended an Association of the Bar of the City of New York, Committee on Capital Punishment conference. Summers 1999 and 2000.

MAX PLANCK INSTITUTE, Heidelberg and Hamburg, Germany

- **Visiting researcher.** Participated in a comparative private law program. Attended conferences. Researched intellectual property rights in personal information. Performed a cost-benefit analysis of government takings in the German context. Summer 1996.

AWARDS AND FELLOWSHIPS

- Hughes Research and Development Project Grant, University of Denver Sturm College of Law, 2020
- Hughes Research and Development Pilot Project Grant, University of Denver Sturm College of Law, 2017-2018
- Hughes Research and Development Pilot Project Grant, University of Denver Sturm College of Law, 2014
- Aspen Institute Scholarship, Justice and Society Program, The Aspen Institute, 2012
- Sturm Faculty Excellence Best Advisor Award, 2011
- Chu Family Faculty Fellowship, University of Denver Sturm College of Law, 2009
- Hughes Research and Development Project Grant, University of Denver Sturm College of Law, 2009
- Reporting Lawyer Misconduct: Is There a Gap Between Rules of the Professional Conduct and Lawyer Behavior? (with Prof. Joyce Sterling) Professional Research Opportunities for Faculty (PROF) fund, University of Denver, 2007
- Putting Cooperative Learning into Practice Award, Center for Teaching & Learning, University of Denver, 2006-2007
- Internationalization Grant, University of Denver, 2006-2007
- Distinguished Visiting Fellow, Louis Stein Center for Law and Ethics at Fordham Law School, 2005
- Hughes Research and Development Pilot Project Grant, University of Denver Sturm College of Law, 2005
- University of Denver Sturm College of Law Summer Research Grant, 2002-2014
- Byse and the Program on the Legal Profession Fellow, Harvard Law School, 2000-2001
- Graduate Fellow, Center for Ethics and the Professions, Harvard University, 1999-2000
- Graduate Fellow, Harvard Law School, 1998-2000
- John M. Olin Law and Economics Fellow, John M. Olin Center for Law, Economics and Business, Harvard Law School, 1997-2000

BAR MEMBERSHIPS AND PROFESSIONAL ASSOCIATIONS

- Admitted to practice in New York (1st Judicial District) and Colorado
- New York State Bar Association; Colorado Bar Association; Denver Bar Association
- American Bar Association, Center for Professional Responsibility
- Phi Delta Phi
- Law and Society Association
- Association of American Law Schools